

VOTE 7

DEPARTMENT OF FINANCE

VOTE 07: DEPARTMENT OF FINANCE

<u>TO BE VOTED:</u>	R250,858,000
<u>STATUTORY APPROPRIATIONS:</u>	R 34,460,000
<u>RESPONSIBLE POLITICAL HEAD:</u>	Hon. MJ Kuskus
<u>ADMINISTERING DEPARTMENT:</u>	Department of Finance
<u>ACCOUNTING OFFICER:</u>	Mr. Geo Paul

1. OVERVIEW

Vision

To be the ultimate financial management authority and advisor on fiscal matters to the North West Provincial Administration in pursuit of transparency, good governance and accountability to our stakeholders.

Mission

To create an enabling environment for government to deliver effective services throughout the North West Province by prudently managing public resources.

Core objectives

- To provide effective and efficient budgeting and resource control services to the North West Provincial Government (NWPG).
- To provide professional accounting and financial management services to the NWPG.
- To provide effective and efficient internal audit services to the NWPG.
- To provide IT strategic direction and leadership to support the NWPG.
- To render administrative support services to the Department.
- To foster relations and promote departmental services to stakeholders.
- To build financial management capacity in the Province.

Core activities

The activities that are carried out by the programmes of the department in order to achieve the core objectives can be grouped under four categories:

- Programmes carried out in terms of legislation consisting of:
 - Budget Planning and Implementation
 - Resource Control
 - Revenue Control and Cash Flow Management
 - Tender Board Administration
 - Provincial Accounting
 - Macro Financial Management
- Other Programmes consisting of:
 - Statutory Payments
- Provincial Priority Programmes consisting of:
 - Internal Audit
 - Forensic Accounting Services
- Support Programmes consisting of:
 - Administration
 - Departmental Financial Management
 - Information Technology

2. REVIEW OF THE CURRENT BUDGET YEAR

The following were the achievements for the financial year:

- The process of asset management in the Province has been implemented.
- The first and second phase of Financial Management Training Programme were launched.
- Technical expertise and support were provided to Provincial Departments in the preparation of their Annual Financial Statements for 2001/2002.
- The Consolidated Annual Financial Statements for the province were prepared within the regulatory time period and submitted to the Auditor General for auditing.
- Annual Financial Statements for the Tribal Trust Accounts for the financial years from 1993 to 2001 were audited and inter provincial accounts have been cleared.
- The provincial budget was activated in the financial system within 5 working days of approval by the Legislature.
- Achieved prompt in-year monitoring and reporting of revenue and expenditure of provincial departments to the National Treasury in accordance with the PFMA and the Division of Revenue Act.
- A 90% success rate in cases investigated has been achieved.
- The Departmental Procurement Policy is ready for implementation.
- Regional Offices for Centralised Creditor Payments were set up and will be operational as from January 2003.
- Monthly, quarterly and annual reports done according to PFMA.
- Departmental Procurement Committees established and training provided.
- A revised draft Audit Charter has been produced.
- The Walker E-2 Migration project has started.
- The new system of accounting for VMS has been successfully implemented.
- A new format, according to the GFS classification, for the MTEF budget was designed and implemented.
- Risk assessment workshops have been conducted for 6 out of 12 departments.
- Designed a Master Systems Plan (MSP) for the NWPG that will fortify and create synergy between governments social and technical systems.
- Disaster recovery process document successfully updated and ratified.
- The approach to internal auditing in the year under review changed from transversal issues to department-specific issues.
- Technical assistance was provided to departments in a comprehensive review and assessment of departmental risks.
- The first part of the year was devoted to the compilation of systems notes, which is essential for gaining understanding of the operational procedures of respective departments.
- The Audit Committee Charter and the Internal Audit Charter, which serve as terms of reference dealing with the purpose, authority and responsibility for the Audit Committee and Internal Audit respectively, were finalized and approved after careful consideration of valuable inputs from all stakeholders.
- The Provincial Audit Committee provided essential oversight to the internal audit function in terms of paragraph 3.1 of the Treasury Regulations. It reviewed the reports of both the internal and external auditors and held discussions with the management of various departments on the internal control concerns raised.
- Successfully implemented Restructuring & Transformation of the PSC (Resolution 7 of 2000) – results of the matching & placing process submitted to the Office of the Premier.
- Employment Equity Plan finalized and adopted.
- Women's Forum together with the Department of Finance donated a gas stove and groceries to "Legae la Bana" in Motlhabeng – home caring for aids patients, aids orphans, and street kids.

3. OUTLOOK FOR THE COMING BUDGET YEAR

In the light of the objectives of the department and of the achievements of the current year, the department aims to maintain and improve upon the following aspects of its programmes during the coming budget year:

- Maximise the existing revenue sources and explore new sources.
- Improve the budgeting, recording and bookkeeping procedures for accounting for receipts and payments of the Revenue Fund.
- Improve the efficiency of staff recruitment and progression, the administration of salaries and staff welfare.
- Re-organize and improve provisioning administration in the areas of procurement, stocking, storage, issuing, transfer, and accounting in the absence of the Tender Board.
- Generally implement the provisions of the Public Finance Management Act.
- Perform audits and issue regular reports to facilitate the work of the Audit Committee.
- Create more awareness of internal control systems especially the effective use of state assets.

- Investigate all reported suspected fraud cases.
- Improve the response time in mainframe applications to ensure a high level of mainframe availability.
- Empower previously disadvantaged communities through awareness of tendering.
- Service loans, guarantees, and other financial commitments.
- Empower and train all CFO divisions in the Province.

Although the department achieved various milestones in the current budget year, to fulfill the responsibilities laid down by the Public Finance Management Act (PFMA), the department has revisited its plans to ensure alignment of resources and strategies are done effectively. Details of individual programmes and activities are explained under each programme.

Departmental summary of expenditure according to programme

Programme (R'000)	Departmental Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
1. Administration	8,872	10,362	11,298	12,481	13,079	13,627
2. Provincial Accounting	14,325	16,834	38,206	25,681	27,678	30,945
3. Budget Planning & Implementation	28,139	8,565	2,600	8,288	6,120	8,126
4. Resource Management	-	1,846	2,280	3,464	3,773	4,024
5. Revenue Control & Cash flow Management	3,925	4,287	4,377	5,300	5,530	5,954
6. Forensic Accounting	-	10,664	11,441	11,106	11,292	11,520
7. Tender Board Administration	-	5,007	7,020	7,752	7,764	8,074
8. Internal Audit	5,572	8,021	11,962	29,333	31,288	32,052
9. Information technology	44,184	49,000	63,464	97,710	120,588	92,090
10. Macro Financial Management	-	1,654	17,765	11,833	12,109	12,326
11. Departmental Financial Management	-	1,749	2,644	3,450	3,974	4,207
12. Statutory Payments	55,166	104,460	34,460	34,460	-	-
Total programmes	160,183	222,449	207,517	250,858	243,195	222,945

Departmental summary of expenditure and estimates

Classification (R'000)	Departmental Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
Current:						
Personnel	31,854	40,788	57,162	89,895	100,204	106,927
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	14,056	10,898	9,352	25,283	23,377	23,615
Stores	1,541	2,063	4,062	4,980	5,173	5,481
Professional and special services	37,144	29,388	46,216	46,303	46,069	47,626
Other current expenditure	67,207	123,200	71,287	62,037	49,056	35,159
Total Current Expenditure	151,802	206,337	188,079	228,498	223,879	218,808
Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	8,381	16,112	19,438	22,360	19,316	4,137
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	8,381	16,112	19,438	22,360	19,316	4,137
TOTAL ECONOMIC EXPENDITURE	160,183	222,449	207,517	250,858	243,195	222,945

Departmental summary of expenditure according to economic classification (GFS)

Classification (R'000)	Departmental Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
CURRENT EXPENDITURE						
Personnel:	31,854	40,788	57,162	89,895	100,204	106,927
- Salaries & related costs	31,854	40,788	57,162	69,600	74,346	76,438
- Overtime	-	-	-	836	919	951
- Improvement in conditions of service	-	-	-	3,655	7,961	12,188
- Other	-	-	-	15,804	16,978	17,350
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	119,948	165,549	130,917	138,603	123,675	111,881
- Administrative expenditure	14,056	10,898	9,352	25,283	23,377	23,615
- Rental of equipment	7,796	11,254	14,841	15,793	39,710	24,209
- Stores	1,541	2,063	4,062	4,980	5,173	5,481
- Rental of buildings	-	784	1,260	2,148	2,343	2,557
- Professional & special services	37,144	29,388	46,216	46,303	46,069	47,626
- Maintenance & repairs	4,076	6,602	6,255	7,313	6,333	6,234
- Other	55,335	104,560	48,931	36,783	670	2,159
TOTAL CURRENT EXPENDITURE	151,802	206,337	188,079	228,498	223,879	218,808
CAPITAL						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-
Movable capital	8,381	16,112	19,438	22,360	19,316	4,137
Motor Vehicles	-	-	-	300	105	110
Equipment:	-	-	-	-	-	-
- Computers	-	650	2,725	2,404	1,272	989
- Other office equipment & furniture	7,903	15,154	2,472	1,362	1,168	1,185
- Other capital equipment	478	308	14,241	18,294	16,771	1,853
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	8,381	16,112	19,438	22,360	19,316	4,137
Current expenditure	151,802	206,337	188,079	228,498	223,879	218,808
Capital expenditure	8,381	16,112	19,438	22,360	19,316	4,137
TOTAL EXPENDITURE	160,183	222,449	207,517	250,858	243,195	222,945

PROGRAMME 1: ADMINISTRATION

Purpose of programme:

- To exercise authority, including political and policy leadership.
- To provide human resource, financial and general administrative support services.

Objective(s):

To provide executive management, technical and administrative leadership and administrative support services to the department.

Output(s):

Effective management support services to enable the department achieve its line function objectives.

Programme summary of expenditure according to programme

Sub-programme (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
1. Communication	-	968	1,665	1,392	1,458	1,516
2. Human Resources	8,238	2,232	2,645	3,126	3,443	3,581
3. Logistics	-	3,312	2,846	3,603	3,565	3,693
4. DDG Support	-	859	1,164	1,465	1,513	1,608
5. MEC Support	-	1,350	1,597	1,654	1,740	1,844
6. Training	-	1,355	1,031	991	1,085	1,085
7. HIV/Aids	-	164	250	150	175	200
8. Transformation	-	122	100	100	100	100
9. Government Printers	634	-	-	-	-	-
Total programmes	8,872	10,362	11,298	12,481	13,079	13,627

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
Current:						
Personnel	6,341	5,895	6,766	7,987	8,609	9,002
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	1,497	3,417	2,848	2,658	2,792	2,814
Stores	197	250	463	371	388	433
Professional and special services	422	32	315	329	346	373
Other current expenditure	209	396	410	549	547	559
Total Current Expenditure	8,666	9,990	10,802	11,894	12,682	13,181
Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	206	372	496	587	397	446
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	206	372	496	587	397	446
TOTAL ECONOMIC EXPENDITURE	8,872	10,362	11,298	12,481	13,079	13,627

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
CURRENT EXPENDITURE						
Personnel:	6,341	5,895	6,766	7,987	8,609	9,002
- Salaries & related costs	6,341	5,895	6,766	6,182	6,352	6,385
- Overtime	-	-	-	9	9	9
- Improvement in conditions of service	-	-	-	325	698	1,054
- Other	-	-	-	1,471	1,550	1,554

Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	2,325	4,095	4,036	3,907	4,073	4,179
- Administrative expenditure	1,497	3,417	2,848	2,658	2,792	2,814
- Rental of equipment	95	300	327	431	406	415
- Stores	197	250	463	371	388	433
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	422	32	315	329	346	373
- Maintenance & repairs	5	10	50	85	108	104
- Other	109	86	33	33	33	40
TOTAL CURRENT EXPENDITURE	8,666	9,990	10,802	11,894	12,682	13,181
<u>CAPITAL</u>						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-
Movable capital	206	372	496	587	397	446
Motor Vehicles	-	-	-	300	105	110
Equipment:						
- Computers	-	-	200	134	129	148
- Other office equipment & furniture	206	372	200	114	121	124
- Other capital equipment	-	-	96	39	42	64
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	206	372	496	587	397	446
Current expenditure	8,666	9,990	10,802	11,894	12,682	13,181
Capital expenditure	206	372	496	587	397	446
TOTAL EXPENDITURE	8,872	10,362	11,298	12,481	13,079	13,627

PROGRAMME 2: PROVINCIAL ACCOUNTING

Purpose of programme:

- Accounting for provincial revenue and expenditure
- Maintenance of accounting and financial management systems.
- Adherence to financial regulations and treasury instructions.
- Management of investments and other financial assets.
- Preparation of periodic and annual financial statements.

Objective(s):

- To provide quality accounting services.
- To ensure effective financial reporting in the province through the implementation of norms and standards in accordance with PFMA, Generally recognised Accounting Practice and Accounting Standards.
- To provide and maintain reliable, accurate and effective financial administration systems in conformance to the PFMA.
- To establish a dynamic, accurate and well functioning and competitive creditor payment system.

Output(s):

- Accurately accounted revenue and expenditure to departments
- Completed books of Accounts
- Reporting requirements per PFMA, Generally recognised Accounting Practice and Accounting Standards
- Consistently achieved unqualified financial audit opinion for the provincial departments
- Established Electronic Fund Transfer system
- Improved provincial image resulting from creditor payment within contractual period

Programme summary of expenditure according to programme

Sub-programme (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
1. Centralised Payments	-	1,947	4,260	6,401	7,716	10,140
2. Financial Management Support	-	5,024	4,734	5,120	5,370	5,583
3. Management	-	3,960	12,800	6,272	6,519	6,775
4. Revenue & Exchequer	-	1,843	8,650	2,471	2,540	2,646
5. Paymaster General	-	4,060	7,762	5,417	5,533	5,801
6. Provincial Accounting	14,325					
Total programmes	14,325	16,834	38,206	25,681	27,678	30,945

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
Current:						
Personnel	7,284	11,012	16,557	16,129	17,926	20,682
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	5,160	1,857	965	1,227	1,282	1,409
Stores	368	732	872	1,003	1,045	1,094
Professional and special services	1,140	1,218	5,440	5,748	5,977	6,086
Other current expenditure	126	1,611	13,675	1,246	1,225	1,327
Total Current Expenditure	14,078	16,430	37,509	25,353	27,455	30,598
Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	247	404	697	328	223	347
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	247	404	697	328	223	347
TOTAL ECONOMIC EXPENDITURE	14,325	16,834	38,206	25,681	27,678	30,945

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
CURRENT EXPENDITURE						
Personnel:	7,284	11,012	16,557	16,129	17,926	20,682
- Salaries & related costs	7,284	11,012	16,557	12,488	13,283	14,846
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	656	1,426	2,230
- Other	-	-	-	2,985	3,217	3,606
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-

Other current expenditure:	6,794	5,418	20,952	9,224	9,529	9,916
- Administrative expenditure	5,160	1,857	965	1,227	1,282	1,409
- Rental of equipment	80	250	300	345	362	396
- Stores	368	732	872	1,003	1,045	1,094
- Rental of buildings	-	-	100	324	356	392
- Professional & special services	1,140	1,218	5,440	5,748	5,977	6,086
- Maintenance & repairs	20	1,357	100	61	66	69
- Other	26	4	13,175	516	441	470
TOTAL CURRENT EXPENDITURE	14,078	16,430	37,509	25,353	27,455	30,598
CAPITAL						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-
Movable capital	247	404	697	328	223	347
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-	-	300	265	166	238
- Other office equipment & furniture	247	404	294	17	24	29
- Other capital equipment	-	-	103	46	33	80
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	247	404	697	328	223	347
Current expenditure	14,078	16,430	37,509	25,353	27,455	30,598
Capital expenditure	247	404	697	328	223	347
TOTAL EXPENDITURE	14,325	16,834	38,206	25,681	27,678	30,945

PROGRAMME 3: BUDGET PLANNING & IMPLEMENTATION

Purpose of programme:

- To ensure the effective implementation of fiscal policies, strategies and budgets.
- To consolidate, control and monitor the provincial budget.

Objectives(s):

- To consolidate provincial budgets in terms of the PFMA
- To sustain good governance in the Province through proper integration of planning and budgeting
- To develop policy guidelines
- To develop and maintain a database of financial and statistical information

Output(s):

- Accurately consolidated provincial budget
- Successfully linked budget and strategic plans
- Reviewed all existing policies
- Up to date data base of relevant information

Programme summary of expenditure according to programme

	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
Sub-programme (R'000)						
1. Budget Planning & Implementation	28,139	8,565	2,600	8,288	6,120	8,126
Total programmes	28,139	8,565	2,600	8,288	6,120	8,126

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
Current:						
Personnel	6,852	2,123	2,193	4,732	5,125	5,661
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	3,323	328	90	517	567	569
Stores	179	143	145	156	164	172
Professional and special services	17,081	5,630	11	1,066	69	73
Other current expenditure	177	281	104	1,686	128	1,577
Total Current Expenditure	27,612	8,505	2,543	8,157	6,053	8,052
Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	527	60	57	131	67	74
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	527	60	57	131	67	74
TOTAL ECONOMIC EXPENDITURE	28,139	8,565	2,600	8,288	6,120	8,126

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
<u>CURRENT EXPENDITURE</u>						
Personnel:	6,852	2,123	2,193	4,732	5,125	5,661
- Salaries & related costs	6,852	2,123	2,193	3,697	3,850	4,111
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	194	419	644
- Other	-	-	-	841	856	906
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	20,760	6,382	350	3,425	928	2,391
- Administrative expenditure	3,323	328	90	517	567	569
- Rental of equipment	160	80	87	76	79	83
- Stores	179	143	145	156	164	172
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	17,081	5,630	11	1,066	69	73
- Maintenance & repairs	-	199	15	32	39	42
- Other	17	2	2	1,578	10	1,452
TOTAL CURRENT EXPENDITURE	27,612	8,505	2,543	8,157	6,053	8,052
<u>CAPITAL</u>						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-

Movable capital	527	60	57	131	67	74
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-		57	95	33	46
- Other office equipment & furniture	527	60	-	11	12	14
- Other capital equipment	-	-	-	25	22	14
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	527	60	57	131	67	74
Current expenditure	27,612	8,505	2,543	8,157	6,053	8,052
Capital expenditure	527	60	57	131	67	74
TOTAL EXPENDITURE	28,139	8,565	2,600	8,288	6,120	8,126

PROGRAMME 4: RESOURCE CONTROL

Purpose of programme:

To manage provincial assets and expenditure in accordance with PFMA.

Objectives(s):

- Effective management in respect of revenue, expenditure, assets and liabilities of provincial departments and provincial Public Entities

Output(s):

- Monthly In-Year Monitoring reports for the Provincial Departments on Expenditure & Revenue
- Departmental programme for expenditure & revenue versus outputs & outcomes
- Well-maintained and accurate provincial assets and losses register.
- Accurate provincial statistics on financial and non-financial assets.

Programme summary of expenditure according to programme

Sub-programme (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
1. Resource Management	-	1,846	2,280	3,464	3,773	4,024
Total programmes	-	1,846	2,280	3,464	3,773	4,024

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
Current:						
Personnel	-	1,413	1,933	2,996	3,308	3,555
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	-	246	196	262	263	268
Stores	-	25	37	63	67	73
Professional and special services	-	-	19	39	43	47
Other current expenditure	-	25	58	41	49	58
Total Current Expenditure	-	1,709	2,243	3,401	3,730	4,001

Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	-	137	37	63	43	23
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	-	137	37	63	43	23
TOTAL ECONOMIC EXPENDITURE	-	1,846	2,280	3,464	3,773	4,024

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
CURRENT EXPENDITURE						
Personnel:	-	1,413	1,933	2,996	3,308	3,555
- Salaries & related costs	-	1,413	1,933	2,380	2,532	2,619
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	125	272	416
- Other	-	-	-	491	504	520
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	-	296	310	405	422	446
- Administrative expenditure	-	246	196	262	263	268
- Rental of equipment	-	20	48	26	27	30
- Stores	-	25	37	63	67	73
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	-	-	19	39	43	47
- Maintenance & repairs	-	5	5	10	17	23
- Other	-	-	5	5	5	5
TOTAL CURRENT EXPENDITURE	-	1,709	2,243	3,401	3,730	4,001
CAPITAL						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-
Movable capital	-	137	37	63	43	23
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-	-	37	56	40	21
- Other office equipment & furniture	-	137	-	7	3	2
- Other capital equipment	-	-	-	-	-	-
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	-	137	37	63	43	23
Current expenditure	-	1,709	2,243	3,401	3,730	4,001
Capital expenditure	-	137	37	63	43	23
TOTAL EXPENDITURE	-	1,846	2,280	3,464	3,773	4,024

PROGRAMME 5: REVENUE CONTROL AND CASH FLOW MANAGEMENT

Purpose of programme:

- Management and control of existing revenue resources.
- Identification and development of potential sources of revenue.

Objective(s):

- To maximise current provincial revenue and broaden the provincial revenue base
- To develop, implement and maintain an effective and efficient cash management system

Output(s):

- Adequately capacitated provincial revenue receivers
- 10% increase per annum in provincial revenue
- Prudent cash management system for the province

Programme summary of expenditure according to programme

Sub-programme (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
1. Revenue Control and Cash Flow	3,925	4,287	4,377	5,300	5,530	5,954
Total programmes	3,925	4,287	4,377	5,300	5,530	5,954

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
Current:						
Personnel	1,863	2,515	3,148	4,066	4,289	4,466
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	719	674	688	690	691	923
Stores	69	93	206	200	213	222
Professional and special services	183	-	264	269	269	269
Other current expenditure	10	10	10	37	39	44
Total Current Expenditure	2,844	3,292	4,316	5,262	5,501	5,924
Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	1,081	995	61	38	29	30
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	1,081	995	61	38	29	30
TOTAL ECONOMIC EXPENDITURE	3,925	4,287	4,377	5,300	5,530	5,954

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
CURRENT EXPENDITURE						
Personnel:	1,863	2,515	3,148	4,066	4,289	4,466
- Salaries & related costs	1,863	2,515	3,148	3,143	3,175	3,175
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	165	352	529
- Other	-	-	-	758	762	762

Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	981	777	1,168	1,196	1,212	1,458
- Administrative expenditure	719	674	688	690	691	923
- Rental of equipment	8	8	8	22	24	26
- Stores	69	93	206	200	213	222
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	183	-	264	269	269	269
- Maintenance & repairs	1	1	1	10	10	13
- Other	1	1	1	5	5	5
TOTAL CURRENT EXPENDITURE	2,844	3,292	4,316	5,262	5,501	5,924
CAPITAL						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-
Movable capital	1,081	995	61	38	29	30
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-	-	40	32	23	24
- Other office equipment & furniture	603	787	21	6	6	6
- Other capital equipment	478	208	-	-	-	-
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	1,081	995	61	38	29	30
Current expenditure	2,844	3,292	4,316	5,262	5,501	5,924
Capital expenditure	1,081	995	61	38	29	30
TOTAL EXPENDITURE	3,925	4,287	4,377	5,300	5,530	5,954

PROGRAMME 6: FORENSIC ACCOUNTING

Purpose of programme:

To investigate and report on alleged fraud and corruption.

Objective(s):

- To strive for a multi-disciplinary approach for effective and efficient investigation of fraud and corruption
- To analyse data/information from relevant institutions for identification of plans against acts of fraud and corruption within the provincial government

Outputs(s):

- A system of interaction with all stakeholders
- Accurate statistics and data related to forensic investigation
- System for recovery of proceeds from fraud
- Inputs to fraud prevention plans of departments relating to risk areas

Programme summary of expenditure according to programme

Sub-programme (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
1. Forensic	-	10,664	11,441	11,106	11,292	11,520
Total programmes	-	10,664	11,441	11,106	11,292	11,520

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
Current:						
Personnel	-	982	1,329	3,637	3,808	3,969
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	-	263	382	782	767	790
Stores	-	20	48	51	59	61
Professional and special services	-	9,228	9,552	6,587	6,587	6,587
Other current expenditure	-	10	13	49	71	78
Total Current Expenditure	-	10,503	11,324	11,106	11,292	11,485
Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	-	161	117	-	-	35
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	-	161	117	-	-	35
TOTAL ECONOMIC EXPENDITURE	-	10,664	11,441	11,106	11,292	11,520

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
CURRENT EXPENDITURE						
Personnel:	-	982	1,329	3,637	3,808	3,969
- Salaries & related costs	-	982	1,329	2,893	2,893	2,893
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	152	323	484
- Other	-	-	-	592	592	592
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	-	9,521	9,995	7,469	7,484	7,516
- Administrative expenditure	-	263	382	782	767	790
- Rental of equipment	-	10	10	32	53	56
- Stores	-	20	48	51	59	61
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	-	9,228	9,552	6,587	6,587	6,587
- Maintenance & repairs	-	-	-	14	15	17
- Other	-	-	3	3	3	5
TOTAL CURRENT EXPENDITURE	-	10,503	11,324	11,106	11,292	11,485
CAPITAL						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-

Movable capital	-	161	117	-	-	35
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-	-	50	-	-	35
- Other office equipment & furniture	-	161	67	-	-	-
- Other capital equipment	-	-	-	-	-	-
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	-	161	117	-	-	35
Current expenditure	-	10,503	11,324	11,106	11,292	11,485
Capital expenditure	-	161	117	-	-	35
TOTAL EXPENDITURE	-	10,664	11,441	11,106	11,292	11,520

PROGRAMME 7: TENDER BOARD ADMINISTRATION

Purpose of programme:

- To provide support to departments regarding procurement
- To render services in respect of adjudication and compliance to provincial departments

Objectives(s):

- To reengineer the procurement process to take account of the provisions of the PFMA

Outputs(s):

- Procurement directorate that will be able to support departmental procurement sections
- Establishment of a Common Service Provider data base
- Well functioning departmental procurement committees
- List of credible suppliers for use by departments
- Procurement practices and systems that complies with policy and accepted standards

Programme summary of expenditure according to programme

Sub-programme (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
1. Tender Board Administration	-	5,007	7,020	7,752	7,764	8,074
Total programmes	-	5,007	7,020	7,752	7,764	8,074

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
Current:						
Personnel	-	2,631	4,093	5,485	5,741	5,982
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	-	1,109	1,027	666	584	584
Stores	-	121	157	112	109	114
Professional and special services	-	754	1,066	923	755	788
Other current expenditure	-	364	497	534	560	589
Total Current Expenditure	-	4,979	6,840	7,720	7,749	8,057

Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	-	28	180	32	15	17
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	-	28	180	32	15	17
TOTAL ECONOMIC EXPENDITURE	-	5,007	7,020	7,752	7,764	8,074

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
CURRENT EXPENDITURE						
Personnel:	-	2,631	4,093	5,485	5,741	5,982
- Salaries & related costs	-	2,631	4,093	4,325	4,325	4,325
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	227	483	724
- Other	-	-	-	933	933	933
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	-	2,348	2,747	2,235	2,008	2,075
- Administrative expenditure	-	1,109	1,027	666	584	584
- Rental of equipment	-	80	130	136	143	150
- Stores	-	121	157	112	109	114
- Rental of buildings	-	284	360	384	403	423
- Professional & special services	-	754	1,066	923	755	788
- Maintenance & repairs	-	-	2	4	4	6
- Other	-	-	5	10	10	10
TOTAL CURRENT EXPENDITURE	-	4,979	6,840	7,720	7,749	8,057
CAPITAL						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-
Movable capital	-	28	180	32	15	17
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-	-	150	22	12	12
- Other office equipment & furniture	-	28	30	10	3	5
- Other capital equipment	-	-	-	-	-	-
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	-	28	180	32	15	17
Current expenditure	-	4,979	6,840	7,720	7,749	8,057
Capital expenditure	-	28	180	32	15	17
TOTAL EXPENDITURE	-	5,007	7,020	7,752	7,764	8,074

PROGRAMME 8: INTERNAL AUDIT

Purpose of programme:

To assist accounting officers to discharge their duties by providing internal audit services and financial advice.

Objective(s):

- To audit and provide professional advice on the risks of provincial departments
- To review and assess risks and internal controls in provincial departments
- To undertake special assignments as and when required
- To build capacity in the Internal Audit
- To implement Internal Audit Charter, Audit Committee Charter and market the unit
- To provide support services to the Audit committee

Output(s):

- Risk assessment and risk profile reports
- Systems notes and management reports
- Audit reports, management reports and recommendations
- Quality assurance guideline
- Audit Manual
- All relevant audit staff trained on ACL, teammate, computer skills, audit and soft skills
- Functional head office and regional offices
- Support services to Audit Committee – meeting packs, minutes and submissions.

Programme summary of expenditure according to programme

Sub-programme (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
1. Internal Audit	5,572	8,021	11,962	29,333	31,288	32,052
Total programmes	5,572	8,021	11,962	29,333	31,288	32,052

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
Current:						
Personnel	2,788	4,674	8,414	17,195	20,258	20,983
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	782	1,441	1,376	4,863	3,879	3,773
Stores	26	83	195	411	449	449
Professional and special services	705	177	221	4,414	4,447	4,460
Other current expenditure	416	881	1,365	1,892	2,036	2,196
Total Current Expenditure	4,717	7,256	11,571	28,775	31,069	31,861
Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	855	765	391	558	219	191
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	855	765	391	558	219	191
TOTAL ECONOMIC EXPENDITURE	5,572	8,021	11,962	29,333	31,288	32,052

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
CURRENT EXPENDITURE						
Personnel:	2,788	4,674	8,414	17,195	20,258	20,983
- Salaries & related costs	2,788	4,674	8,414	13,426	15,170	15,170
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	705	1,568	2,413
- Other	-	-	-	3,064	3,520	3,400
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	1,929	2,582	3,157	11,580	10,811	10,878
- Administrative expenditure	782	1,441	1,376	4,863	3,879	3,773
- Rental of equipment	357	350	514	276	276	276
- Stores	26	83	195	411	449	449
- Rental of buildings	-	500	800	1,440	1,584	1,742
- Professional & special services	705	177	221	4,414	4,447	4,460
- Maintenance & repairs	50	30	50	67	67	67
- Other	9	1	1	109	109	111
TOTAL CURRENT EXPENDITURE	4,717	7,256	11,571	28,775	31,069	31,861
CAPITAL						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-
Movable capital	855	765	391	558	219	191
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-	-	351	410	120	125
- Other office equipment & furniture	855	765	40	49	49	49
- Other capital equipment	-	-	-	99	50	17
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	855	765	391	558	219	191
Current expenditure	4,717	7,256	11,571	28,775	31,069	31,861
Capital expenditure	855	765	391	558	219	191
TOTAL EXPENDITURE	5,572	8,021	11,962	29,333	31,288	32,052

PROGRAMME 9: INFORMATION TECHNOLOGY

Purpose of programme:

To provide IT services to the North West Provincial Administration.

Objective(s):

- To provide IT strategic direction and leadership to the NWPG
- To reduce cost and increase proficiency through the standardization and integration of islands of technologies in NWPG
- To establish the basis for the integration and control of structured data content in Government

- To facilitate North-West Provincial Government's transformation process of moving towards integrated service delivery by ensuring that key Government services will be accessible electronically in ways that make sense to its customers.
- To design a Master Systems Plan (MSP) for the North-West Provincial Government that will fortify and create synergy between Government's social and technical systems
- To facilitate information and technical skills transfer and capacity building within the North-West Provincial Government

Output(s):

- Support services to Audit Committee – meeting packs, minutes and submissions.
- A restructured IT Directorate with clearly defined roles and responsibilities
- Draft policy framework with regard to the centralization and decentralization of IT products and services
- An established and fully functional provincial information technology committee with clear terms of reference. An agreed plan of action for the NWPG
- An international-aligned system development and maintenance principles, procedures and standards
- International and nationally conformed security policy for the NWPG including the establishment of a provincial security committee
- Standards to facilitate data and network integration
- A provincial network architecture that runs on the same Internet protocol to facilitate e-Government interoperability requirements
- Proposal indicating the strategic route the NWPG needs to embark upon
- A provincial data management committee, a data management policy, procedures and standards for the NWPG.
- A proposal mapping out the e-Government strategic route and a provincial e-Government committee
- Developed cross-cutting project plan involving at least two lead provincial departments
- Implementation process to extend e-Government concept to Local Governments
- The NWPG Master Systems Plan

Programme summary of expenditure according to programme

Sub-programme (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
1. Management	-	614	2,725	3,987	4,074	4,203
2. Data Technology	-	14,336	18,567	17,239	33,868	20,055
3. Development	-	11,308	13,162	12,156	13,406	13,755
4. Networks	-	20,906	24,909	50,557	55,457	39,663
5. Quality Assurance	-	431	1,341	2,387	2,562	2,542
6. Operations	-	-	-	6,770	6,881	7,122
7. Customer Care Centre	-	1,405	2,760	4,614	4,340	4,750
Total programmes	44,184	49,000	63,464	97,710	120,588	92,090

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
Current:						
Personnel	6,726	7,975	9,989	21,145	23,982	25,170
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	2,575	1,223	1,345	13,147	11,989	11,836
Stores	702	578	1,827	2,452	2,495	2,638
Professional and special services	17,613	12,085	15,131	19,034	19,679	21,046
Other current expenditure	11,103	15,138	19,385	21,414	44,247	28,585
Total Current Expenditure	38,719	36,999	47,677	77,192	102,392	89,275

Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	5,465	12,001	15,787	20,518	18,196	2,815
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	5,465	12,001	15,787	20,518	18,196	2,815
TOTAL ECONOMIC EXPENDITURE	44,184	49,000	63,464	97,710	120,588	92,090

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
CURRENT EXPENDITURE						
Personnel:	6,726	7,975	9,989	21,145	23,982	25,170
- Salaries & related costs	6,726	7,975	9,989	15,965	17,390	17,538
- Overtime	-	-	-	827	910	942
- Improvement in conditions of service	-	-	-	838	1,839	2,814
- Other	-	-	-	3,515	3,843	3,876
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	31,993	29,024	37,688	56,047	78,410	64,105
- Administrative expenditure	2,575	1,223	1,345	13,147	11,989	11,836
- Rental of equipment	7,096	10,136	13,352	14,371	38,260	22,693
- Stores	702	578	1,827	2,452	2,495	2,638
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	17,613	12,085	15,131	19,034	19,679	21,046
- Maintenance & repairs	4,000	5,000	6,000	7,000	5,954	5,859
- Other	7	2	33	43	33	33
TOTAL CURRENT EXPENDITURE	38,719	36,999	47,677	77,192	102,392	89,275
CAPITAL						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-
Movable capital	5,465	12,001	15,787	20,518	18,196	2,815
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-	-	1,000	1,293	639	200
- Other office equipment & furniture	5,465	12,001	1,000	1,145	945	950
- Other capital equipment	-	-	13,787	18,080	16,612	1,665
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	5,465	12,001	15,787	20,518	18,196	2,815
Current expenditure	38,719	36,999	47,677	77,192	102,392	89,275
Capital expenditure	5,465	12,001	15,787	20,518	18,196	2,815
TOTAL EXPENDITURE	44,184	49,000	63,464	97,710	120,588	92,090

PROGRAMME 10: MACRO FINANCIAL MANAGEMENT

Purpose of programme:

To build financial management capacity in the province

Objectives(s):

- The NWPG Master Systems Plan
- To ensure effective financial reporting in the province through the implementation of norms and standards in accordance with, PFMA and Accounting Standards.
- To co-ordinate skills gap analysis within the Chief Financial Officer's divisions in the North West Provincial departments
- To implement effective mechanisms to capacitate the officials with financial management skills
- To facilitate post implementation review and mentorship programs

Output(s):

- Developed norms and standards in accordance with the PFMA, GRAP and Accounting Standards.
- Reliable financial systems in conformance with the PFMA
- Skills gap analysis reports
- Financially capacitated officials

Programme summary of expenditure according to programme

Sub-programme (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
1. Macro Financial Management	-	1,654	17,765	11,833	12,109	12,326
Total programmes	-	1,654	17,765	11,833	12,109	12,326

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
Current:						
Personnel	-	362	660	3,523	3,687	3,841
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	-	136	283	249	327	351
Stores	-	-	32	91	104	137
Professional and special services	-	264	14,190	7,865	7,865	7,865
Other current expenditure	-	2	1,245	50	51	53
Total Current Expenditure	-	764	16,410	11,778	12,034	12,247
Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	-	890	1,355	55	75	79
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	-	890	1,355	55	75	79
TOTAL ECONOMIC EXPENDITURE	-	1,654	17,765	11,833	12,109	12,326

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Actual	Est. Actual	MTEF	MTEF	MTEF
CURRENT EXPENDITURE						
Personnel:	-	362	660	3,523	3,687	3,841
- Salaries & related costs	-	362	660	2,766	2,766	2,766
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	145	309	463
- Other	-	-	-	612	612	612
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	-	402	15,750	8,255	8,347	8,406
- Administrative expenditure	-	136	283	249	327	351
- Rental of equipment	-	-	25	29	29	30
- Stores	-	-	32	91	104	137
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	-	264	14,190	7,865	7,865	7,865
- Maintenance & repairs	-	-	12	13	14	15
- Other	-	2	1,208	8	8	8
TOTAL CURRENT EXPENDITURE	-	764	16,410	11,778	12,034	12,247
CAPITAL						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-
Movable capital	-	890	1,355	55	75	79
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-	500	300	53	64	67
- Other office equipment & furniture	-	290	800	2	2	3
- Other capital equipment	-	100	255	-	9	9
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	-	890	1,355	55	75	79
Current expenditure	-	764	16,410	11,778	12,034	12,247
Capital expenditure	-	890	1,355	55	75	79
TOTAL EXPENDITURE	-	1,654	17,765	11,833	12,109	12,326

PROGRAMME 11: DEPARTMENTAL FINANCIAL MANAGEMENT

Purpose of programme:

Departmental budgetary control and management of creditors and assets

Objective(s):

To compile and control the departmental budget

Output(s):

- Consolidation of the departmental budget and submission to the Accounting Officer.
- Update departmental chart of accounts.
- Monitor departmental expenditure throughout the year and alert the Programme Managers on variances.

- Produce management reports by the 15th of the following month.
- Procurement of goods and services according to set guidelines

Programme summary of expenditure according to programme

Sub-programme (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
1. CFO Division	-	1,749	2,644	3,450	3,974	4,207
Total programmes	-	1,749	2,644	3,450	3,974	4,207

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
Current:						
Personnel	-	1,206	2,080	3,000	3,471	3,616
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	-	204	152	222	236	298
Stores	-	18	80	70	80	88
Professional and special services	-	-	7	29	32	32
Other current expenditure	-	22	65	79	103	93
Total Current Expenditure	-	1,450	2,384	3,400	3,922	4,127
Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	-	299	260	50	52	80
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	-	299	260	50	52	80
TOTAL ECONOMIC EXPENDITURE	-	1,749	2,644	3,450	3,974	4,207

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
CURRENT EXPENDITURE						
Personnel:	-	1,206	2,080	3,000	3,471	3,616
- Salaries & related costs	-	1,206	2,080	2,335	2,610	2,610
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	123	272	417
- Other	-	-	-	542	589	589
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-

Other current expenditure:	-	244	304	400	451	511
- Administrative expenditure	-	204	152	222	236	298
- Rental of equipment	-	20	40	49	51	54
- Stores	-	18	80	70	80	88
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	-	-	7	29	32	32
- Maintenance & repairs	-	-	20	17	39	19
- Other	-	2	5	13	13	20
TOTAL CURRENT EXPENDITURE	-	1,450	2,384	3,400	3,922	4,127
CAPITAL						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-
Movable capital	-	299	260	50	52	80
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-	150	240	44	46	73
- Other office equipment & furniture	-	149	20	1	3	3
- Other capital equipment	-	-	-	5	3	4
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	-	299	260	50	52	80
Current expenditure	-	1,450	2,384	3,400	3,922	4,127
Capital expenditure	-	299	260	50	52	80
TOTAL EXPENDITURE	-	1,749	2,644	3,450	3,974	4,207

PROGRAMME 12: STATUTORY PAYMENTS

Purpose of programme:

Repayment of SARS debt

Objective(s):

To repay the SARS debt

Output(s):

Repayment of the balance of the SARS debt

Programme summary of expenditure according to programme

	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
1. Receiver of Revenue	55,166	104,460	34,460	34,460	-	-
Total programmes	55,166	104,460	34,460	34,460	-	-

Programme summary of expenditure and estimates

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
Current:						
Personnel	-	-	-	-	-	-
Transfer payments (current)	-	-	-	-	-	-
Administrative expenditure	-	-	-	-	-	-
Stores	-	-	-	-	-	-
Professional and special services	-	-	-	-	-	-
Other current expenditure	55,166	104,460	34,460	34,460	-	-
Total Current Expenditure	55,166	104,460	34,460	34,460	-	-
Capital:						
Transfer payments (capital)	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Expenditure	-	-	-	-	-	-
TOTAL ECONOMIC EXPENDITURE	55,166	104,460	34,460	34,460	-	-

Programme summary of expenditure according to economic classification (GFS)

Classification (R'000)	Programme Summary of Expenditure and Estimates					
	2000/ 2001 Actual	2001/ 2002 Actual	2002/ 2003 Est. Actual	2003/ 2004 MTEF	2004/ 2005 MTEF	2005/ 2006 MTEF
<u>CURRENT EXPENDITURE</u>						
Personnel:	-	-	-	-	-	-
- Salaries & related costs	-	-	-	-	-	-
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	-	-	-
- Other	-	-	-	-	-	-
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Households and non-profit organisations	-	-	-	-	-	-
- Foreign countries & international credit institutions	-	-	-	-	-	-
Other current expenditure:	55,166	104,460	34,460	34,460	-	-
- Administrative expenditure	-	-	-	-	-	-
- Rental of equipment	-	-	-	-	-	-
- Stores	-	-	-	-	-	-
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	-	-	-	-	-	-
- Maintenance & repairs	-	-	-	-	-	-
- Other	55,166	104,460	34,460	34,460	-	-
TOTAL CURRENT EXPENDITURE	55,166	104,460	34,460	34,460	-	-
<u>CAPITAL</u>						
Capital transfers	-	-	-	-	-	-
Other levels of Government	-	-	-	-	-	-
Other capital transfers	-	-	-	-	-	-

Movable capital	-	-	-	-	-	-
Motor Vehicles	-	-	-	-	-	-
Equipment:						
- Computers	-	-	-	-	-	-
- Other office equipment & furniture	-	-	-	-	-	-
- Other capital equipment	-	-	-	-	-	-
Fixed capital	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	-	-	-	-	-	-
Current expenditure	55,166	104,460	34,460	34,460	-	-
Capital expenditure	-	-	-	-	-	-
TOTAL EXPENDITURE	55,166	104,460	34,460	34,460	-	-

Summary of departmental estimates of revenue

Revenue Item (R'000)	Departmental Summary of revenue				
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Est. Actual	MTEF	MTEF	MTEF
Housing Rental	259	20	20	20	20
Subsidized vehicles	1,345	8	8	8	8
Collection of Tender Deposits	319	330	50	50	50
Interest received	24,549	20,000	24,000	29,000	29,000
Commission	9,191	11,000	11,000	11,000	11,000
Other	6,988	9,000	5,280	280	280
TOTAL ESTIMATED REVENUE	42,651	40,358	40,358	40,358	40,358

Summary of departmental personnel cost

Summary of personnel cost (R'000)	Departmental Summary of personnel cost				
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Est. Actual	MTEF	MTEF	MTEF
Managers (Directors and above)	4,568	6,065	11,835	12,465	13,101
Middle management (Deputy & Assistant Directors)	11,281	17,901	35,134	37,787	40,604
Professional Staff					
Other Staff	24,939	30,083	42,425	49,432	52,815
Staff additional to the establishment		3,113	501	520	407
Contract employees					
TOTAL PERSONNEL COST	40,788	57,162	89,895	100,204	106,927

Summary of departmental personnel numbers

Summary of personnel numbers	Departmental Summary of personnel numbers				
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Est. Actual	MTEF	MTEF	MTEF
Managers (Directors and above)	14	17	24	24	24
Middle management (Deputy & Assistant Directors)	75	92	146	150	154
Professional Staff					
Other Staff	251	313	358	393	409
Staff additional to the establishment		10	20	20	15
Contract employees					
TOTAL PERSONNEL NUMBERS	340	432	548	587	602

Summary of departmental personnel numbers per programme

Personnel numbers per programme *	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006
	Actual	Est. Actual	MTEF	MTEF	MTEF
	1. Administration	48	57	57	59
2. Provincial Accounting	96	110	119	119	138
3. Budget Planning & Implementation	8	12	19	19	19
4. Resource Management	9	11	16	17	17
5. Revenue Control & Cash Flow Management	23	20	20	20	20
6. Forensic Accounting	5	7	12	12	12
7. Tender Board Administration	25	33	33	33	33
8. Internal Audit	35	65	111	130	125
9. Information technology	72	92	122	138	139
10. Macro Financial Management	3	6	20	20	20
11. Departmental Financial Management	16	19	19	20	20
Total personnel numbers	340	432	548	587	602
Total personnel cost (R'000)	40,788	57,162	89,895	100,204	106,927
Unit cost (R'000)	119.96	132.32	164.04	170.71	177.62